Appendix 1: BCC Institutional Planning, Budgeting and Assessment Model

Bronx Community Institutional Planning and Assessment Model

The College created a formal framework (Institutional Planning and Assessment Model) in 1999 to provide a conceptual basis and process for institutional planning and continuous, cyclical process of evaluation and improvement for all operations of the college. The Model, which is periodically updated, diagrams the cyclical processes the College must engage in, to link assessment, visioning, strategic planning, operational planning and outcomes.

BCC Institutional Planning, Budgeting and Assessment Model

The components of the model, include:

- **Contextual Assessment** (which includes institutional self-study, SWOT analysis, mission assessment)
- **Visioning and Strategic Planning** (including the identification of strategies, goals and objectives based on a SWOT (strengths, weaknesses, opportunities and threats) analysis, financial and enrollment forecasts and environmental trends; establishment of 5-year strategic plan)
- **Operational Planning** (includes the establishment of operational objectives, budget plans and performance assessment measures)
- **Outcomes Assessment** (includes the evaluation of the extent to which goals and objectives have been met)